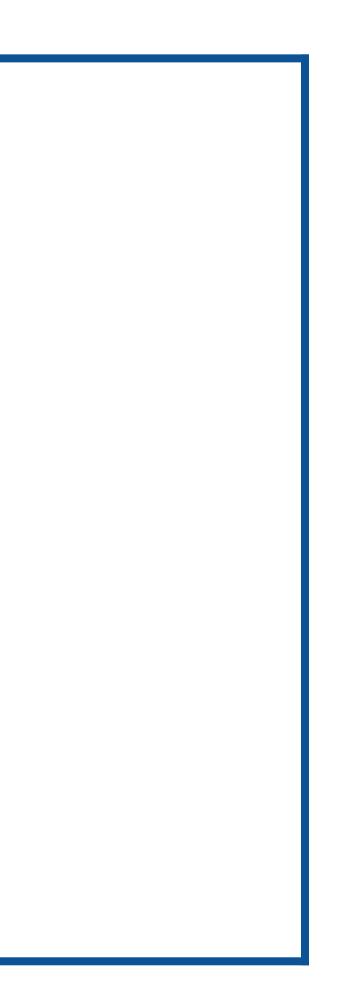


WHENUAPAI SCHOOL

Living is Striving

2023 Charter



THE HISTORY OF WHENUAPAI

The story of Whenuapai Primary starts in 1957 when the Waitemata City Council decided to build a new school to be located on Kennedy Road in Kumeu. The property was just about to be acquired by the Council when it was decided the school should be situated in central Whenuapai near the Airbase. The Whenuapai Poultry Farm owned by the Andersons was sold to the Council and preparations for the school began. It started with just three permanent classes which are now rooms 12, 13 and 14.

The founding principal of the school was Mr McRae, whose wife was also on the staff. They lived close by in the school house on the corner of Totara Rd. But from small things big things grow, and 63 years on Whenuapai School has grown and blossomed on those foundations laid in 1957.

We are now entrusted with the education of approximately 530 children at the School and this number is predicted to grow significantly over the coming year. 2022 will mark the start of a period of change for the school. While many things will change, our commitment to positively impacting instruction remains our focus. We will do this by inspiring discovery and empowering learners through a cohesive, robust and modern curriculum.

The School continues to maintain very strong ties with the community and in particular the RNZAF and Anderson Family, both of whom have continued to be very strong and generous supporters of the School since inception. In fact, the School still is educating generations of the Anderson family to this day. The school is committed to serving its community.





WHENUAPAI SCHOOL VISION AND VALUES

Our Vision

"Our students will be actively involved in learning for life".

The School regularly discusses its vision. Students are at the centre of all our decision making and we strive to "inspire discovery and empower learning" in all we do.

Our Values

The School continuously reinforces at every touch point with parents, students or the wider community a set of four Positive Behaviours for Learning Values (PB4L) which create the foundation and building blocks for our vision. These values are embedded in our school motto, our thinking and approach to all aspects of school life.

Our PB4L values are:

- **Respect for Self** •
- **Respect for Others**
- **Respect for Learning**
- Respect for the Environment



The values align with the NZ Curriculum requirements.

Whenuapai School Annual Plan 2023

The Whenuapai School Board has agreed to a Ministry of Education request to open and operate a second school site (Trig Road) 2.4km away from our current school site. The reason for the Ministry of Education request is because the wider school network is under substantial pressure because:

- 1. Of rapid development and growth within and beyond the Whenuapai School Zone. Our current school site will reach capacity within the next 12 to 24 months and our school redevelopment is unlikely to be completed in time to take in the extra tamariki.
- 2. The Ministry of Education has not provided / completed a new school within the Massey / Rehills School Zone for the tamariki living in this new suburb of Auckland.

As a result of this decision the Whenuapai School Board and Senior Leadership need to plan for opening and operating a new school in less than 10 months. (Normally the Ministry of Education allows between 2 to 3 years for this process). This extra mahi comes at a time of great change and pressure throughout the wider education sector because of:

- The New Zealand Curriculum Refresh
- Changes to School Planning and Reporting requirements and systems
- Wide sweeping changes to NCEA and other assessments

And much more.

An outcome of the Ministry of Education imposed timeframe for opening the Trig Road site is that our 2023 annual plan will only focus on ensuring a smooth and successful transition for our tamariki, staff and community into operating a school split across two sites 2.4km apart for 2023 and beyond.

e. The reason for the Ministry of Education as and our school redevelopment is unlikely ackland.

Strategic Plan 2023- 2025

Whāinga	Strategic Goal 1	Strategic Goal 2	Strategic Goal 3	Strategic (
	Build an inclusive school culture focused on wellbeing through collaborative professional learning and practice	Build social relationships by including all learners through authentic partnership with families and whānau	Build exceptional student achievement through high quality culturally sustainable teaching and learning	Build our as the sch education
Aim 1 Kaupapa-iti	 By providing exemplary and inspiring opportunities, addressing individual learner strengths, equity, needs and wellbeing, through a localised curriculum Leaders and teachers drive/model values behaviours/actions that create a culturally sustainable community of learners Provide a safe child-centred environment that nurtures positive relationships, so that student wellbeing, their voice and their sense of belonging is a priority Review and document systems, processes and practices to identify sustainable and consistent inclusive practice schoolwide Through collaboration with our parents, families and whānau, establish what success looks like for all learners 	 By developing educationally powerful two-way home school connections to lift student achievement, improve student outcomes and celebrate similarities and differences Formalise communications and engagement strategy and document across all school platforms - school handbook, teacher induction programme, website and HERO Continue to maximise the HERO capabilities to inform families and whānau of student success and continue to provide effective communication Staff-wide PLD focusing on effective communication and reporting strategies through HERO Further strengthened systems, processes and practices to support the information flow between school and home across all areas of school life 	 By developing strong and informed leadership at both governance and management level, teachers are supported to be collegial, reflective and adaptive practitioners Whenuapai School fosters distributive leadership by providing leadership opportunities and pathways for students and teachers Ongoing teacher development and student learning is transformed through Professional Growth Cycles Grow teacher capability to support all learners and their whānau Actively support staff wellbeing at both governance and management level. 	By consolid learning pa Be re 21st learn Embi powe famil Maxi pract inforr Stude pathy Furth pract inclue
Aim 2 Kaupapa-iti	 By establishing systematic transition processes and practices for both the internal and external transition of students Review and strengthen systems, processes and practices for transitioning students into school, within school and from school both within and out of the Kāhui Ako Sustain Tier 2 (PB4L) and sustain Tier 1 through schoolwide integration of the programme principles and values and professional learning Strengthen/formalise the systems, processes and practices for sharing of information of new and existing students schoolwide 	 By developing strong mutually beneficial networks and relationships with key stakeholders such as Kāhui Ako, MOE, ECE's and NZDF to support school, students, family and whānau Continue to align all platforms of HERO to support the development of the Whenuapai School brand in order to strengthen our place in the community Embracing digital technologies to improve outcomes for students to ensure they are equipped to be agentic in their learning Build our capabilities by maximising engagement in a breadth of networks at a local and national level Evolve STEAM across the school through inquiry and the new Whakataukī Drivers 	 By strengthening collaborative teacher efficacy to deliver a culturally sustainable curriculum, through integrating new knowledge and understanding of student learning into professional practice Ensure consistency of established learning programmes within the school Embedding school wide practices that show a consistent learning journey from Year 1-8 Systematic tracking and monitoring through HERO of each student's progress timely interventions occur to ensure students can identify next steps and achieve personal excellence Continue to use coaching models as a driver for sustaining professional practice and growing teacher efficacy to accelerate progress for all learners 	By develop our commu Ako I effec Withi ongo currid Withi deve Embo plann
Aim 3 Kaupapa-iti	 By increasing our capacity to be culturally sustainable through collecting community and student voice and embedding into all aspects of school life Leaders and teachers to strengthen culturally sustainable pedagogy and cultural awareness to enable all to have a strong sense of belonging and inclusion Embed in the Professional Growth Cycle systems, processes and teacher criteria, the principles underpinning Tapasā, Tātaiako, Ka Hikitia to grow our culturally sustainable practise Student and teacher voice is sought out and reflection and feedback processes are embedded across the school 	 Develop authentic connections with whānau to enhance educational success through identity, language and culture. Review our 2 year local curriculum planning to include students, whānau and community voice Develop professional learning through the Ministry specific documents and Te Wānanga o Aotearoa Adapt systems, practices and procedures to reduce barriers to education for all Non-negotiable high pedagogical expectations raise student achievement for all learners 	 By using the shared knowledge and strengths of our teachers underpinned by evidence-based practice students will achieve positive outcomes Ongoing teacher development and student learning is transformed through learner agency, collaborative teacher efficacy, culturally sustainable pedagogy, powerful learning and community connections Embed and align the Kāhui Ako Strategic Goals and drivers with our strategic direction Continue to grow capability to provide an equitable inclusive environment for all 	By providin opportunitie leadership in any secc • Strer the k the N • Holis stron acros • Maxi Year and t • Study pathy • Estal need

ic Goal 4

ur reputation and community confidence school of choice for a full primary

olidating an explicit, seamless, progressive pathway from Year 1-8

e responsive to delivering a timely, localised Ist century curriculum that engages all arners

mbrace digital technologies to support overful connections with learners,

mily/whānau and community

aximise formal systems, processes and

actices to further improve the two-way flow of formation

udents become agents of their own learning athways

urther strengthen systems, processes and actice to support whole school operations cluding a scope and sequence for core urriculum areas

loping a localised curriculum supported by munity.

nrough our active partnership with the Kāhui to build confidence and our credibility as an fective provider of middle years learning ithin-school Kāhui Ako leaders will engage in ngoing inquiries responsive to our localised irriculum

ithin-school Kāhui Ako leaders continue to evelop and strengthen teachers' inquiries mbed sustainability projects into curriculum anning

ding our senior students with more nities to develop key competencies,

nip skills and learner agency to be successful econdary education setting.

rengthen PB4L learner profiles focusing on e key competencies, values and principles of e New Zealand Curriculum

olistic responsive approach to developing rong learner agency and key competencies cross all year levels

aximise the engagement with the Kāhui Ako ear 7/8 network to strengthen our capability and transitions

udents become agents of their own learning athways

stablish a specialist programme to meet the eds of our Year 5-8 students

Strategic Goal	Statement of Intent	Activity/Output/Action	Who	When	Indicators / Measures of Suc
Strategic Goal 1 Strategic Goal 2	Treaty of Waitangi / Culturally Responsive Practices Whenuapai school will value, validate and embed mātauranga māori practices by strengthening tikanga, te reo and community and whanau relationships. We	Establish a team leader position and team to focus on Strengthen community and whanau relationships. (Culturally Responsive Practice Team - CRP) Work with Tārai Kura personnel and tools to facilitate connections with mana whenua and strengthen Culturally Responsive Practices. • Signposts tool: Evaluation for transformation	SLT Team	T4 2022	 Local history will be curriculum teaching Tikanga and te reo l school. NZ Histories curricu local curriculum teached Community and what
will embed the NZ Histories curriculum across all year levels, ensuring equitable learning outcomes for all learners.	 Build connections with mana whenua Ngāti Whātua o Kaipara to: Learn about our local history to embed within our local curriculum and our inquiry programme. Strengthen Tikanga practices within the school Strengthen the use of Te Reo across all year levels Support the opening of Whenuapai Senior School. Review school wide policies and procedures from a Maori perspective. Develop a common vision for an effective partnership to benefit all tamariki and their whānau. Value, validate and embed mātauranga māori practices throughout the kura. 	SLT Team CRP Team	Ongoing	 strengthened. Environmental practireo. Established iwi conrithe new school. Kapa Haka is strong community at all considered in our W 	
	Strengthen student/teacher relationships by building and sustaining relationships with mana whenua through: SLT • Follow actionable outcomes from connecting with mana whenua Whānau • Whānau - Kaiako meetings Whānau • Community hui Celebrations and acknowledgement of successes • Learning from out community Kaiako	Kaiako	Term 1		
		 Strengthen our Kapa Haka by: Providing release time to the lead kaiako. Learning and teaching waiata and haka linked to the mana whenua Creating mana around Kapa Haka through promotion, opportunities to perform in school and outside of school. Providing time during classroom time for Kapa Haka tamariki to meet, learn and practice. Seek support from mana whenua 	SLT Kapa Haka Leader	Term 1	
		 Kaitiakitanga Programme Kaitiakitanga kaiako to provide learning opportunities for all tamariki in environmental practices, tikanga, knowledge and te reo. Classroom kaiako to continue programme with tamariki in between Kaitiakitanga kaiako classroom visits 	Principal Kaitiakitanga Kaiako Classroom Kaiako	Ongoing	
		 Embed the Aotearoa NZ Histories curriculum across our local curriculum Unpack Aotearoa NZ Histories curriculum and develop a scope and sequence for Whenuapai School. Provide professional development to classroom kaiako. Monitor curriculum implementation, review, improve etc. 	Deputy Principal Assistant Principal	Term 1/2	

- be embedded into our local ing and learning. eo Māori will be evident across the
- culum will be embedded into our eaching and learning. whanau relationships will be
- actices strengthen tikanga, and te
- onnections and have support to open
- ong, confident and present in our community events. ori practices are valued, validated and r Whenuapai Way.

Strategic Goal	ulum Development and Refineme Statement of Intent	Activity/Output/Action	Who	When	Indicators / Measures of Suc
Strategic Goal 1Curriculum Development and RefinementStrategic Goal 2Strategic Goal 3Strategic Goal 4Whenuapai School will refine our LocalStrategic Goal 4Curriculum to ensure that it is responsive to the needs, identity, language, culture, interests, strengths and aspirations of our tamariki and their whanau. Our curriculum 	 Local Curriculum Seek feedback from all stakeholders - mana whenua, Whānau, learners, kaiako about their aspirations for the local their tamariki and kura. Develop / refine curriculum vision and intent to encompass community aspirations. Align local curriculum with the Whenuapai strategic goals. Consult and share throughout process with tamariki, whānau, staff Local curriculum design 	Deputy Principal Assistant Principal Team Leaders Curriculum leaders	Term 1	Effective classroom learning positive difference for all lea • Students are makin a year. • Prime mathematics classrooms from Ye • Supporting math re evident to support t Learning games, gr activities, Link to re • All junior teachers a	
	Through inclusive practices our local curriculum will enable our tamariki to engage with the knowledge, values, and competencies so they can go on and be confident and connected lifelong learners.	 Curriculum Refresh Explore the new curriculum refresh (Mathematics and Literacy) and implement changes where applicable. Embed the NZ Histories, Digital technology, and social sciences new curriculums. Ensure consistency across year levels in relation to scope and sequence for core curriculum subjects. 	Deputy Principal Assistant Principal Team Leaders Curriculum leaders	All year	 delivering the Struct All Teachers and Softhe Online Writers All teachers have the capability to teach the (Writers Toolbox). Senior Leadership
		 Kaiako Induct new staff and continue to support provisionally registered kaiako to embed the Whenuapai Local Curriculum. Support kaiako wellbeing through sustainable teaching and learning practice. Continue to use coaching models as a driver for sustaining professional practice and growing kaiako efficacy to accelerate progress for all learners 	Deputy Principal Assistant Principal	Term 1 Ongoing	changes to the curr and planning is und required changes o • Student positive be and maintained. Year 7 / 8 Technology Prog • Technology curricul o Parent and
		 Learning Programme Development Technology Year 5 -8 Research effective technology learning processes and models / curriculums. Developing the Whenuapai technology model / curriculum. Upskills the kaiako to be able to effectively use and assess the tamariki throughout the technology curriculum. Develop kaiako expertise and leadership with new curriculum pedagogies and programmes. Purchase resources to enable the technology curriculum to be taught. Establish technology space, timetables, within the kura Monitor and review the technology curriculum though the year including regularly gathering and responding to tamariki, whānau, kaiako voice. 	Deputy Principal Assistant Principal	Term 4 2022 and Term 1 Ongoing	 Connections betwe maintained through Student assessmer learning programm have the greatest c
		 Options Curriculum Year 7-8 Develop the Whenuapai Options framework / curriculum. Curriculum to focus on developing learning agency and competencies. Literacy and numeracy to be included in the curriculum by enabling the tamariki to be actively involved in the planning, risk analysis, costings and transport for their options. Regularly reflections and reporting cycles by tamariki and kaiako to be scheduled within the Options framework Identity possible Options courses and establish relationships with external and internal providers / staff. 			

- ing programmes are making a earners.
- king a full year's academic progress in
- cs programme is cemented in all Year 0 to 8.
- resources and pedagogies are t tamariki learning in mathematics - i. group activities, problem solving real life situations.
- s are familiar with and effectively ucture Literacy Reading Programme. Senior Students are effective using s Toolbox Tool.
- the pedagogical knowledge and n the school writing programme
- p Team members are familiar with the urriculum from the curriculum refresh nderway to effectively implement the over time.
- behaviour expectations are improved

gramme

- ulum is written, trialed, implemented ad student feedback has been and used to refine the programmes.
- veen campuses have been gh the learning programmes. ent information is used to monitor mes and refine to ensure tamariki t chance of success.

Strategic Goal	Statement of Intent	Activity/Output/Action	Who	When	Indicators / Measures of Suc
Strategic Goal 1 Strategic Goal 2 Strategic Goal 3	Assessment for Learning Through sustainable assessment processes Whenuapai school will celebrate and support all student learning. Teachers are accountable for student achievement, monitoring and tracking alongside tamariki to develop and meet learning targets and goals. Teachers will continue to develop their pedagogy and practice through teaching inquiries to ensure better outcomes for all learners.	 Review whenuapai schools assessment processes Review literature and best practice on Assessment <u>https://assessment.tki.org.nz/</u> Gather information on Whenuapai Assessment practices from: Policies and procedures Classroom observations SLT and Kaiako surveys and interviews Tamariki surveys and interviews Present report on state of assessment practices to SLT Team 1. 	Within School Lead Teachers with support from Deputy and Assistant Principals	Term 1	 Assessment proces next steps have forr A wide range of ass all learners to be su curriculum. Staff professional de upskills staff and en Assessment proces and transparent with Tamariki have agen drive their own learr Tamariki are aware
	Reporting to students and whanau will be purposeful, authentic and consistent across the school to ensure transparency.	 Refine / develop Whenuapai Assessment model which incorporates best practice for Assessment for Learning. Define Assessment for Learning and establish Whenuapai Assessment statement. Inquire into ways in which we can create sustainable, purposeful assessment processes for teachers. Provide staff professional development so everyone has a clear understanding of Assessment for Learning practices. Lead staff to develop 'inclusive of all learners' Whenuapai assessment framework. Link assessment framework to Kahui Ako 'Learner agency and Teacher Efficacy' initiatives. 	Within School Lead Teachers with support from Deputy and Assistant Principals	Term 2	• Tamanki are aware
		Assessment Tools W Inquire into ways in which we can enhance learner agency within assessment. Te Select assessment tools to be used to enable the D	Within School Lead Teachers with support from Deputy and Assistant Principals	Term 3	
	 Ongoing support and monitoring Support kaiako to implement assessment framework and use tools appropriately as and when required. Monitor student achievement each term. Monitor and track teaching and learning progress in relation 2023 Data targets Identify learner needs and school wide needs - report to SLT. 	Within School Lead Teachers with support from Deputy and Assistant Principals	Ongoing		
		 Data recording and monitoring Review HERO goals to ensure they are still fit for purpose with the new curriculum and assessment framework Monitor and track HERO goal updates. Systematic tracking and monitoring through HERO of each student's progress to ensure students can identify next steps and achieve personal excellence. 	Within School Lead Teachers with support from Deputy and Assistant Principals	Ongoing	
		With guidance from the Kahui Ako across school leads, explore best practice across our Kahui ako and feed back to our SLT, and whole staff where appropriate.	Within School Lead Teachers	Ongoing	

cesses are reviewed, analysed and formed an action plan. assessment tools are used to allow e successful across all aspects of the

- Il development is completed to ensure consistency. cesses are sustainable, purposeful with all stakeholders.
- ency over their assessment and earning goals. are of their learning journey.

Strategic Goal	Statement of Intent	Activity/Output/Action	Who	When	Indicators / Measures of Suc
Strategic Goal 1 Strategic Goal 3 Strategic Goal 4	teaching and learning within a safe and	 PB4L Team Establish PB4L Team with representatives from across the year levels. Regular team meetings for systematic tracking, monitoring and analysis of PB4L incidents and patterns through HERO. Review and strengthen PB4L responses and management to mitigate incidents schoolwide. Support staff to embed PB4L practices schoolwide to ensure consistency of approach across both campuses and to sustain Tier 1 processes through schoolwide integration of the programme and values and ongoing professional learning Unpack Implement Tier 2 (PB4L) Develop / refine our Whenuapai School PB4L framework incorporating Tier 1 and 2. Broadening our view of what success looks like. Link our learner capabilities directly to our school values and will be explicitly taught in dedicated lessons each week. Provide ongoing Professional Development to all staff. Staff Leaders and teachers drive/model values, behaviours and actions that create an inclusive school culture. Teacher ownership <i>"be the change you wish to see"</i> PB4L Restorative Practice framework will be used to address conflict or negative behaviour - focusing on building and maintaining positive, respectful relationships across the school community and offering all school staff best-practice tools and techniques to maintain and restore relationships. Kaiako to create a safe, welcoming and inclusive environment that values the contributions of all tamariki and that draws upon their individual and collective strengths to foster the wellbeing of themselves and others in the classroom, the wider school community, and beyond. School Values support tamariki to engage in responsible, ethical decision-making and action to deepen their understanding. Key competencies and values are explicitly integrated within each learning area. The key competencies are used and developed within each learning area. The key compet	LSC PB4L Team LSC PB4L Team Staff	Term 1	 PB4L model is imp Tamariki understan Restorative Practic Decrease in PB4L Positive effect on s Evidence of improv Tamariki, Teachers supported and have Successful learning across the classrood IEPs and IBPs are reflect the priority a learning journey. IEPs and IBPs are Differentiated learn the school. Tamariki have an ir as learners and the others. Tamariki can expre with empathy the v Tamariki can discus negotiate solutions Increase in family, v The Whenuapai W

- nplemented schoolwide. and and respond positively to the
- ice framework.
- _ incidents.
- student wellbeing and resilience. oved student outcomes.
- rs and Teaching Assistants are well we increased capability.
- ng programmes are implemented poms.
- e authentic, living documents that areas and support each child's
- e regularly updated and reviewed. rning programmes are evident across
- increased knowledge of themselves heir effectiveness in working with
- ress their own values and explore values of others.
- uss differences that arise and is.
- r, whānau and student confidence in Way'.

 Continue to develop and refine the IEP and IBP processes, systems and practices, including scheduled reviews with family, whānau and teachers, to ensure it is collaborative, inclusive and is effectively used within classrooms. 		
 Learning Support Review and implement change to strengthen the delivery 	LSC	Ongoing
of Learning Support to confidently address the diverse needs within the classrooms.		



Strategic Goal	Statement of Intent	Activity/Output/Action	Who	When	Indicators / Measures of Suc
Strategic Goal 1 S Strategic Goal 3 C Strategic Goal 4 W cl in au fc ca ca ca ca ca ca ca ca ca ca ca ca ca	School Environment Whenuapai School will be a school of choice for our community. The physical internal and external space will be inviting, aesthetically pleasing, robust, conducive for learning and fit for purpose. The campuses will visually connect through colour, signage, themes and other architectural features. The campuses will be completed on time and the construction phase will cause minimal disruption to our tamariki learning and the wellbeing of everyone who is on our school campuses.	 Design and Construction Whenuapai Senior Campus Principal and Deputy Principal to: Attend design meetings with the Ministry of Education (MOE) to ensure the campus is fit for purpose. Liaise with MOE over funding and resources. Liaise with Mana Whenua to develop meaningful partnerships. Regularly visit the site during construction to ensure the finished product matches the designs and intentions. Complete budgets and purchase: Furniture ICT equipment Technology programme resources Library books and resources Office equipment Van leases Property equipment 	Principal Deputy Principal	Term 1 and 2	 Whenuapai Home Design wo Community timeframes Whenuapai Senior Year 7 / 8 I campus. Campus is Transport a School cor strengthen Community linevative, being impleted
		 Design and Construction Whenuapai Home Campus Board and SLT team to: Attend design meetings with the Ministry of Education (MOE) to ensure the campus is fit for purpose. Liaise with MOE over funding and resources. Liaise with Mana Whenua to develop meaningful partnerships. Regularly visit the site during construction to ensure the finished product matches the designs and intentions. 	Board SLT team	Ongoing	
		 Preparing to Move 2023 School organisation to be established to enable the Year 7 and 8 classes to run their programmes from the beginning of the school year to enable a seamless transition. (Completed Term 4 2022). New Campus school organisation Book moving company. Organise school bus routes and timetables Establish between school communication system and procedures. Communicate information with whānau and the wider community. Organise school blessing 	SLT team	Term 4 2022 Term 1 Term 2 Term 3	

- ne Campus work is complete. nity is informed of new building designs, nes etc

- ior Campus 8 have successfully moved into the new

- is resourced appropriately. It arrangements are effective. connections are being maintained and ened.
- ve, positive, effective learning programme is plemented throughout the kura.

Focus Area:	Writing
Strategic Aim:	Strategic Goal 3 Build exceptional student achievement through high quality culturally sustainable teaching and learning.
Annual Aim:	1. Whenuapai School will refine our Local Curriculum to ensure that it is responsive to the needs, identity, language, culture, interests, strengths and aspirations of our tamariki and their whā
	 Our curriculum will ensure that our tamariki have a clear understanding of their learning pathway with a focus on individual and collective academic achievement and progress. Through inclusive practices our local curriculum will enable our tamariki to engage with the knowledge, values, and competencies so they can go on and be confident and connected lifelo
	 Through sustainable assessment processes Whenuapai School will celebrate and support all student learning.
	5. Teachers are accountable for student achievement, monitoring and tracking alongside tamariki to develop and meet learning targets and goals.
	6. Teachers will continue to develop their pedagogy and practice through teaching inquiries to ensure better outcomes for all learners.
	7. Reporting to students and whānau will be purposeful, authentic and consistent across the school to ensure transparency.
Baseline Data:	2022 Whole school achievement in Writing 83% at / above expectation
	Areas for future development
	 Year 4 cohort achievement 62% at / above Year 6 cohort achievement 63% at / above
	 Māori cohort achievement 73% at / above
Target:	By the end of 2023:
	Year 4 cohort will have 80% of the tamariki achieving at or above expectation in Writing
	Year 6 cohort will have 80% of the tamariki achieving at or above expectation in Writing
	(By focusing on these two cohorts it will also positively impact on our Māori Learners achievement because there are 16 Māori tamariki across these two cohorts who are currently not meeting Māori tamariki across the entire school who are currently not meeting their expectations)

Planned Actions	Resourcing	Timeframe	Action By
 Consult with our Maori Whānau to: Make connections with their whānau and tamariki. Learn about their aspirations. Seek feedback on our current learning programmes and suggestions for how to meet the needs of their tamariki. Inguiry into how whānau can further support their tamariki. 	\$?	Term 2	Cultural Leader, AP
 Senior Leadership Team to review Te Whare Tapu o Te Ngākau Māori. Link learning material with feedback from Māori community to refine curriculum learning programmes. Seek further feedback from the community on changes / improvements. Survey staff to define their knowledge and capabilities to support Māori tamariki. Provide support and PD as identified. 	\$400	Ongoing	Principal, DP, AP, LSC, Cultural Leader
Whole School Adaptations to Support Identified Cohorts • One to one device programme in all Year 4 to 8 classes.	\$27,000	During Term 1	ICT leader
 Purchase of subscriptions to the Online Writers Toolbox tools for all tamariki in Year 6 - 8. Purchase subscriptions for online Writers Toolbox for all classroom teachers. 	\$8,600	Compete before Term 1 starts	Writing Leaders
 Writing Team to provide professional development to teachers and Support Staff on how to effectively use the Writer's Toolbox online tool to support specific teaching and independent learning tasks. PD sessions each term. 	\$0	Ongoing	Writing Leaders
 Within School Leader Teacher to review assessment procedures to: Determine the correct tools to provide accurate data. Ensure consistency of leveling across school. Provide Professional Development to staff as identified. Streamline the assessment process and ensure ongoing, regular, meaningful data is directing learning programmes. 	\$12,000	Term 1 - Review Support / Leading ongoing	Within School Lead Teacher
Refine the whole school planning scope and sequence for writing to ensure progression of learning and prerequisite skills are being taught throughout the levels to enable learner progression.	\$0	Term 1 / 2	Writing Leader, DP
 Year 4 Specific Programme Adaptations Promotion of Writing Engagement- Boys Termly Focus 3 weeks of specific teaching of their writing goals using the hero goals, writers toolbox resources and aides to help reduce writing barriers, e.g. writing toolkit 3 weeks of writing for a purpose - linked to term inquiry. 3 weeks of writing to create enjoyment and motivation. Demonstrating new knowledge and skills. Assessment and Review. 	\$0	Ongoing	Y5/6 Team Leader, Teachers

hānau.

elong learners.

ting their expectations. This is out of a total of 21

 Editing - Rainbow editing skills. Mastering the first 4-8 sentence types from writers tool box Creating writing ideas. Be engaged and excited during writing time 		
 Mileage- to be achieving their words per minute goal 		
Year 6 Specific Programme Adaptations Promotion of Writing Engagement - Boys Termly Focus • 3 weeks specific teaching of writing learning goals using the Writers Toolbox programme pedagogies and resources. • 3 weeks of writing for a purpose - linked to term inquiry. • 3 weeks of writing to create enjoyment and motivation. Demonstrating new knowledge and skills. • Assessment and Review. Identified Skill Focuses • Editing - Rainbow editing skills. • 12 Ways to write a sentence. • Paragraphing. • Creating writing ideas.		
Resources	#0.000	
 Writers Toolbox online subscription for Years 6 to 8. Te Whare Tapu o Te Ngākau Māori. 	\$8,600 \$400	
 IT equipment. 	\$27,000	
Writer's Toolbox resources.	\$1,400	
Release time for Within School Lead Teacher.	\$12,000	

Focus Area:	Mathematics
Strategic Aim:	Strategic Goal 3 Build exceptional student achievement through high quality culturally sustainable teaching and learning.
Annual Aim:	 Whenuapai School will refine our Local Curriculum to ensure that it is responsive to the needs, identity, language, culture, interests, strengths and aspirations of our tamariki and theil Our curriculum will ensure that our tamariki have a clear understanding of their learning pathway with a focus on individual and collective academic achievement and progress. Through inclusive practices our local curriculum will enable our tamariki to engage with the knowledge, values, and competencies so they can go on and be confident and connected Through sustainable assessment processes Whenuapai School will celebrate and support all student learning. Teachers are accountable for student achievement, monitoring and tracking alongside tamariki to develop and meet learning targets and goals. Teachers will continue to develop their pedagogy and practice through teaching inquiries to ensure better outcomes for all learners. Reporting to tamariki and whānau will be purposeful, authentic and consistent across the school to ensure transparency.
Baseline Data:	2022 Whole School achievement in Mathematics 90% at / above expectation Areas for future development Year 4 cohort achievement 79% at / above Year 6 cohort achievement 70% at / above Māori cohort achievement 76% at / above
Target:	By the end of 2023: • Year 4 cohort will have 85% of the tamariki achieving at or above expectation in Mathematics • Year 6 cohort will have 85% of the tamariki achieving at or above expectation in Mathematics • Māori cohort will have 85% of the tamariki achieving at or above expectation in Mathematics

Planned Actions	Resourcing	Timeframe	Action By
Consult with our Maori Whānau to:	\$?	Term 2	Cultural Leader, AP
 Make connections with their whānau and tamariki. Learn about their aspirations. 	ψ:		Cultural Leader, AF
 Seek feedback on our current learning programmes and suggestions for how to meet the needs of their tamariki. 			
 Inquiry into how whānau can further support their tamariki. 			
Senior Leadership Team to review Te Whare Tapu o Te Ngākau Māori.	\$?	Ongoing	Principal, DP, AP, LSC,
 Link learnings material with feedback from Māori community to refine curriculum learning programmes. 	•		Cultural Leader
Seek further feedback from the community on changes / improvements.			
Survey staff to define their knowledge and capabilities to support Māori tamariki. Provide support and PD as identified.			
Whole School Adaptations to Support Identified Cohorts	\$0	Term 1 & 2	Mathematics Leaders
Professional Development			
Upskilling new teachers in PR1ME mathematics through:			
Professional learning groups			
Online Course			
Programme observation and feedback			
 Visiting other schools that run PR1ME to see what they are doing to support the learners who are working at levels lower than the expectation. 			
Professional learning group to run full staff workshops for teachers on aspects of the PR1ME programme that have been identified as requiring improvement or modification.			
Within School Leader Teacher to review assessment procedures to:	\$0	Term 1 - Review	Within School Lead
Determine the correct tools to provide accurate data.		Support ongoing	Teacher
 Ensure consistency of leveling across school. 			
 Provide Professional Development to staff as identified. 			
 Streamline the assessment process and ensure ongoing, regular, meaningful data is directing learning programmes. 			
 Purchase resources to support the PR1ME mathematics Programme: 	\$2500	Term 1	Mathematics Leaders
 Hands on resources to support concept teaching. 			
 Mathematics games for independent and follow up activities. 			
Ipad Apps			
Within School Leader Teacher to review assessment procedures to:	\$12,000	Term 1 - Review	Within School Lead
Determine the correct tools to provide accurate data.		Support / leading	Teacher
Ensure consistency of leveling across school.		ongoing	
Provide Professional Development to staff as identified.			
Streamline the assessment process and ensure ongoing, regular, meaningful data is directing learning programmes.			
Specific Interventions	\$0	Term 1-4	Team Leaders,
Learning programmes for the identified cohorts will:			Mathematics Leaders
Be focused on the individual learning goals of the tamariki. Tamariki will take part in multiple group tapping each day (double dipping) to support a rapid development and understanding of new mathematical exponents.			
 Tamariki will take part in multiple group teaching sessions each day (double dipping) to support a rapid development and understanding of new mathematical concepts. Implement an extra layer of monitoring through Team Leaders reviewing data to ensure tamariki are progressing at an accelerated rate. Team Leaders will provide extra 			
 Implement an extra layer of monitoring through Team Leaders reviewing data to ensure tamariki are progressing at an accelerated rate. Team Leaders will provide extra support for teachers during lesson planning and programme development. 			
 Teachers will receive feedback through observations by Team Leaders and Mathematics Leaders. 			
 Increase student agency in the senior school utilising google classroom and agentic rubrics. 			
 Increase student agency in the senior school during google classroom and agenuc rubrics. Utilise tracking sheets to identify gaps sooner. 			

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Increase use of supplementary booklets to increase strand knowledge.		
Resources Purchase: Hands-on resourcing especially in junior school - Play-based learning games for independent learning. 	\$11,000	
 PR1ME resources. Release time for Within School Lead Teacher. 	\$2,500 \$12,000	

Focus Area:	Reading
Strategic Aim:	Strategic Goal 3 Build exceptional student achievement through high quality culturally sustainable teaching and learning.
Annual Aim:	 Whenuapai School will refine our Local Curriculum to ensure that it is responsive to the needs, identity, language, culture, interests, strengths and aspirations of our tamariki and their Our curriculum will ensure that our tamariki have a clear understanding of their learning pathway with a focus on individual and collective academic achievement and progress. Through inclusive practices our local curriculum will enable our tamariki to engage with the knowledge, values, and competencies so they can go on and be confident and connected I Through sustainable assessment processes Whenuapai School will celebrate and support all student learning. Teachers are accountable for student achievement, monitoring and tracking alongside tamariki to develop and meet learning targets and goals. Teachers will continue to develop their pedagogy and practice through teaching inquiries to ensure better outcomes for all learners. Reporting to students and whānau will be purposeful, authentic and consistent across the school to ensure transparency.
Baseline Data:	 2022 Whole School achievement in Reading 81% at / above expectation Areas for future development Year 3 cohort achievement 51% at / above Year 4 cohort achievement 72% at / above Year 6 cohort achievement 80% at / above
Target:	 By the end of 2023: Year 3 cohort will have 75% of the tamariki achieving at or above expectation in Reading. Year 4 cohort will have 85% of the tamariki achieving at or above expectation in Reading. Year 6 cohort will have 90% of the tamariki achieving at or above expectation in Writing (By focusing on these three cohorts it will also positively impact on our Māori Learners achievement because there are 18 Māori tamariki across these three cohorts who are currently not meeting their expectations)

Planned Actions	Resourcing	Timeframe	Action By
 Consult with our Maori Whānau to: Make connections with their whānau and tamariki. Learn about their aspirations. Seek feedback on our current learning programmes and suggestions for how to meet the needs of their tamariki. Inquiry into how whānau can further support their tamariki. 	\$?	Term 2	Cultural Leader, AP
 Senior Leadership Team to review Te Whare Tapu o Te Ngākau Māori. Link learnings material with feedback from Māori community to refine curriculum learning programmes. Seek further feedback from the community on changes / improvements. Survey staff to define their knowledge and capabilities to support Māori tamariki. Provide support and PD as identified. 	\$?	Ongoing	Principal, DP, AP, LSC, Cultural Leader
 Professional Development Reading Leaders to upskill all teachers / teacher aides in relation to: Little Learners Love Literacy (Structured Literacy) so the programme can be effectively used by all staff as required. (The Year 1 data proves that the programme works so we will invest in staff professional development). Effective reading comprehension strategies . The Code (Decoding and encoding programme) through RTLB. 	0	Term 1 / 2	Reading Leaders
 Whole School Adaptations to Support Identified Cohorts ESOL - Purchase resources to support ESOL programme. Structure Literacy programme to be used by all learners who are currently in level one of the curriculum regardless of age. Purchase age appropriate resources to support structure literacy. 	\$3,500 \$6,800		
 Within School Leader Teacher to review assessment procedures to: Determine the correct tools to provide accurate data. Ensure consistency of leveling across school. Provide Professional Development to staff as identified. Streamline the assessment process and ensure ongoing, regular, meaningful data is directing learning programmes. 	\$12,000	Term 1 - Review Support / leading ongoing	Within School Lead Teacher

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eeting their expectations. This is out of a total of 22

Year 3 reading programme adaptations

We are going to do the following actions:

- Run a collaborative reading program utilising the strengths of our teachers. This will ensure that all of our tamariki spend 10 minutes working on a challenging warm up • task, followed by 10 minutes of quality learning time with the teacher, and finally 10 minutes of a follow up task focussed around reading comprehension and reading strategies.
- When the children are not doing the aspects of the program mentioned above, they are working on their checklists. The system will increase student agency and in turn • develop a love for reading. The activities on these checklists are spelling, reading, and writing based and support the programs taught with/by the teacher.
- Introducing a big book program. Big books are rich in opportunities for conversation with the group and link directly to our goals for reading. Each week we will use a ٠ different book, and have specific learning foci (e.g. punctuation, adjectives, predicting). This program will run for the first 20 minutes of our reading session, and will be followed by follow up activities based around reading comprehension/language features.
- Use a teacher aide in each reading session to support tamariki as a whole, and also to run additional reading sessions to target specific needs.
- Teachers continue to monitor our target tamariki, but this year we will be tracking the pace of the tamariki progress. This will give us a better insight into how our • interventions are working, and will allow us to make changes to our pedagogy and programs, should the need arise.

Year 4 Programme adaptations

- Run a collaborative reading program utilising the strengths of our teachers. This will ensure that all of our target tamariki are spending 15 minutes doing quality learning • time with the teachers, followed up with a follow up task focussed around reading comprehension and reading strategies.
- When the children are not doing the aspects of the program mentioned above, they are working on their literacy contracts. The system will increase student agency and in • turn develop a love for reading. The activities on these checklists are spelling, reading, and writing based and support the programs taught with/by the teacher.
- Use a teacher aide in reading session to support tamariki as a whole, and also to run additional reading sessions to target specific needs. •
- Teachers continue to monitor our target tamariki, but this year we will be tracking the pace of the tamariki progress. This will give us a better insight into how our • interventions are working, and will allow us to make changes to our pedagogy and programs, should the need arise.
- Additionally, this program also builds up their skills in digital fluency/citizenship.

Year 6 Programme Adaptation

- Ongoing targeted programmes in 2023, in particular to support our Māori learners engaging and motivating them to attend school. ٠
- Adapted programmes, learning activities, and continued reflection on the progress of target learners in reading.
- Reciprocal reading programme

	Novel studies	
l	New reading structure - Reading programme split up - 3 week explicit teaching, 3 week linking it to inquiry, and 3 week of reading for enjoyment each term.	
	Resources	
	• To support the programme we will continue to purchase extra resources to enable the Structure Literacy programme to be implemented effectively and as designed a	l across \$6,800
	Year 1 and 2.	
	Purchase suitable readers for older tamariki who are still within the structured literacy framework.	
	Purchase big books to support language acquisition.	

- ESOL resources.
- Release time for Within School Lead Teacher.

\$3,500 \$12,000